

By connecting, expanding, enhancing, and preserving our parks and open spaces, we are sustaining the City's vitality for future generations.

HARTFORD RFP

AGENDA

- Vision
- Breakout #1
- Connectivity
- Fiscal Sustainability
- Breakout #2

PROJECT SCHEDULE

I: Framework

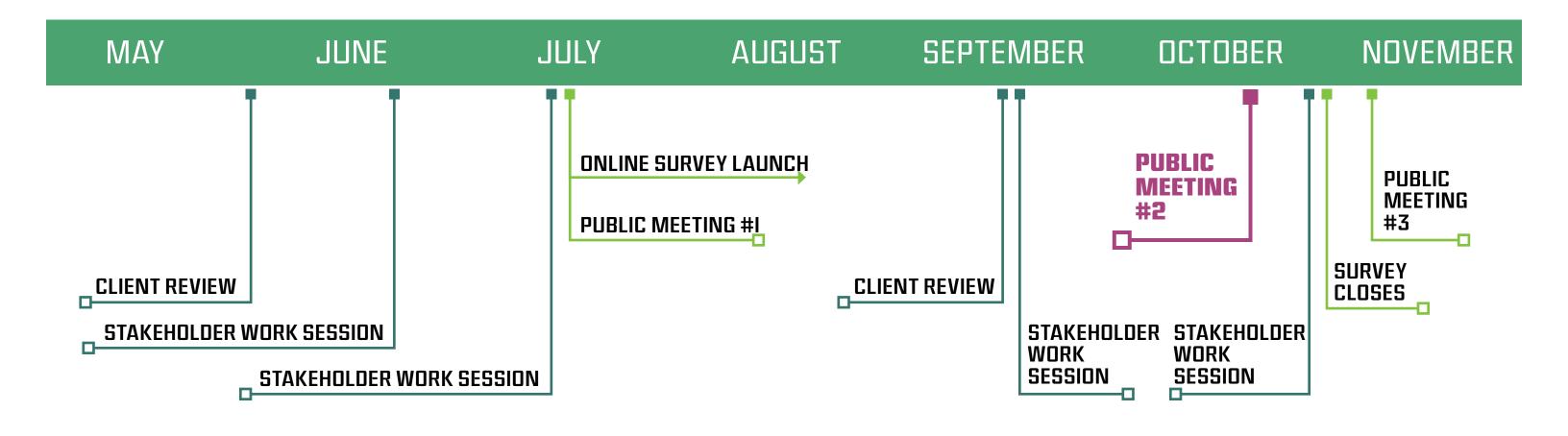
Kick-off & Stakeholder Interviews 2013 Parks Inventory Needs Assessment Existing Conditions Analysis Connectivity Overview Initiate Engagement

2: Concepts

Scenario Development
City-wide Trail/Bike System Options
Funding, Operations & Maintenance
Plan Refinement

3: Master Plan

Draft Action Plan
Final Master Plan
Implementation Strategy





HARTFORD HASIT

Hartford could have one of the top park systems in the country.

HARTFORD HASIT

Hartford could have one of the top park systems in the country.

How do we get there?

It's not that simple . . .

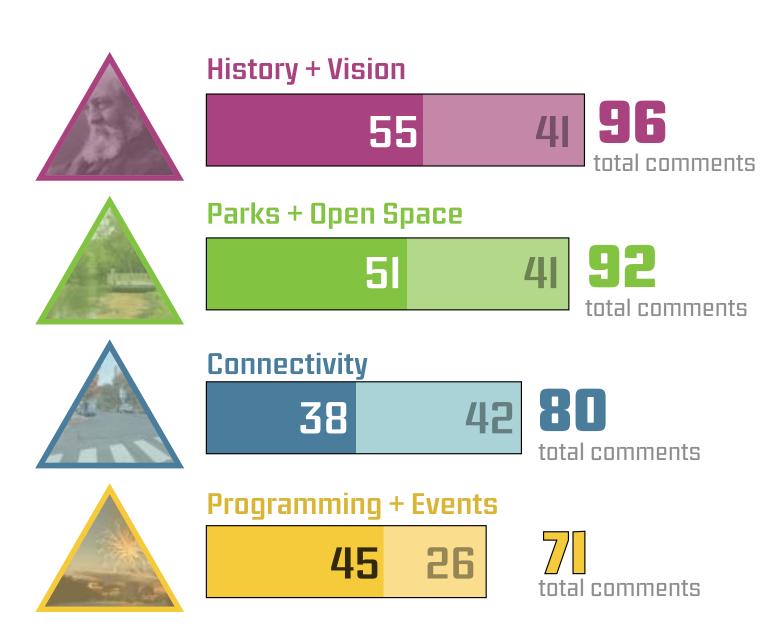
Hartford's parks face serious challenges: maintenance, visibility, budget and staffing shortages

We need your help.





Keney Park workout equipment · more events and activities that are coordinated · East Coast Greenway · park ranger program · improved security implementation plan · improve park entrances · bicycle parking · hiking tails · better marketing · reopen roads in parks · complete and extend riverside trail • linear park along north and south branch of park river • Rangers on horses in more parks • complete the park bike loops • Connect bike trails to bordering towns • park grants manager • regional park structure to engage other cities in responsibility for park oversight • rent-a-bicycle • link Keney with Riverside Park • nightfall art event • return the Taste of Hartford as a festival • Sunday flea markets • more cultural events • more regional sports events • class trips • better maintenance efter work to keep people in the city · improve parks department / management structure · city swim team · more youth recreational opportunities and make them available for all ncome levels (not just low income) · improve connectivity between parks · more nature guides · jazz concerts · children's day - face painting and vareness · poetic night - poetry · more art in the parks · create a special family reunion picnic area and develop hospitality near (but not in) parks · More performance spaces in parks besides Bushnell and Elizabeth Riverside • Signage and maps • even more low key events, such as yoga or zumba classes • ice skating • keep the vision GREEN SPACES - minimize hardscapes • Remove invasive species esp. buckhorn from around the ponds • skateboarding • Darthers hips • dirt bike trails • tennis matches • dog park • chess tables • more mini-parks especially in vacant lots • more cooking grills • picnic pavilions and tables • treat school grounds and cemeteries and other green spaces as parks better golf course management • stage and performance spaces • do not overwhelm the parks with buildings, parking lots, and sports fields • improve circulation within • enforce leash laws! • parks commission • friendlier attitudes at pools and more adult-only swim • restore historic legacy • bring youth programming back to the parks, connect our youth different parks and different communities · bring zoo back · bike connectivity · return portions of Keney and Goodwin to prairie and woodland · park rangers for Keney Park · restore olf course club house in Keney to use for special events, wedding receptions, etc. Make it beautiful so it generates income 🔹 display boards for Keney to announce game times/teams and other events • signage: exercise route with equipment, walking route, cycling route [image of Keney Park] • complete and maintain bicycle and walking trails/paths within and between parks · history of horses in the park Keney · More maintenance of Keney Park · Disc Golf Course (Keney Park) · Keney Park monumental statues · Keney storical Center • Keney Park historical walking tours • leaf peeping, bird watching, star gazing, Keney Park • reclaim Olmsted and honor legacy • return portions of Keney and Goodwin to Park \cdot build ice skating rink in Colt Park \cdot more information about history \cdot reopen bathrooms \cdot hiking trail, more flowers, roses, water fountain \cdot advertise fishing at Keney, Dak Landing, etc. • Frederick Law Olmsted! Colt! Twain! Harriet Beecher Stowe! and more... • incorporate diversity into the master plan - example: West Indian, Hispanic, etc. • More winter sports in parks horseback riding • fishing • tours of park system by bike or trolley • donate park next to St. Cyril to the school or turn into community garden • use parks more effectively to build ommunity and resilient neighborhoods · increase public transportation · Implementing the existing plans, not admiring them as history would be a great start · parks locations different



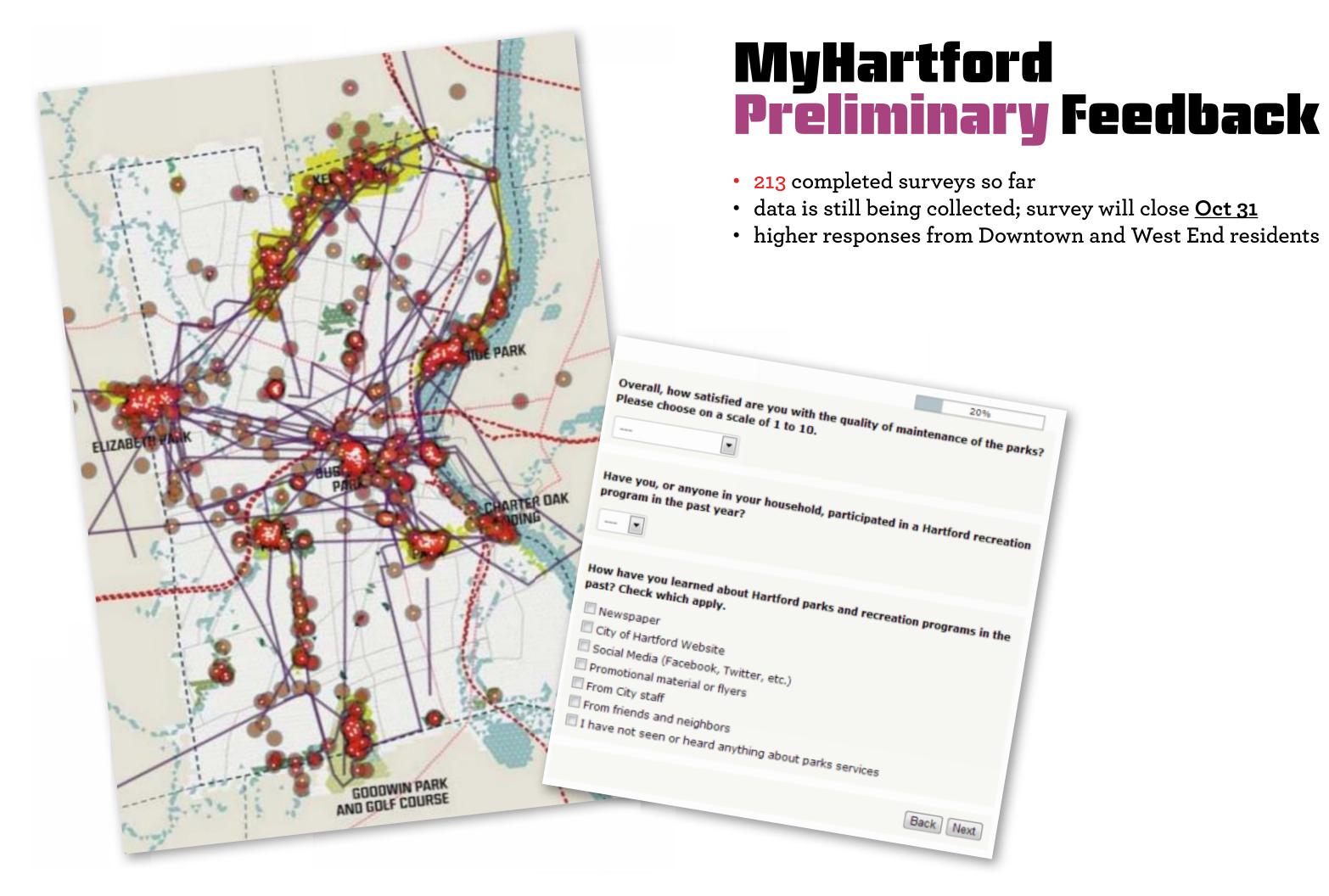
Top 3 priority | Other comments

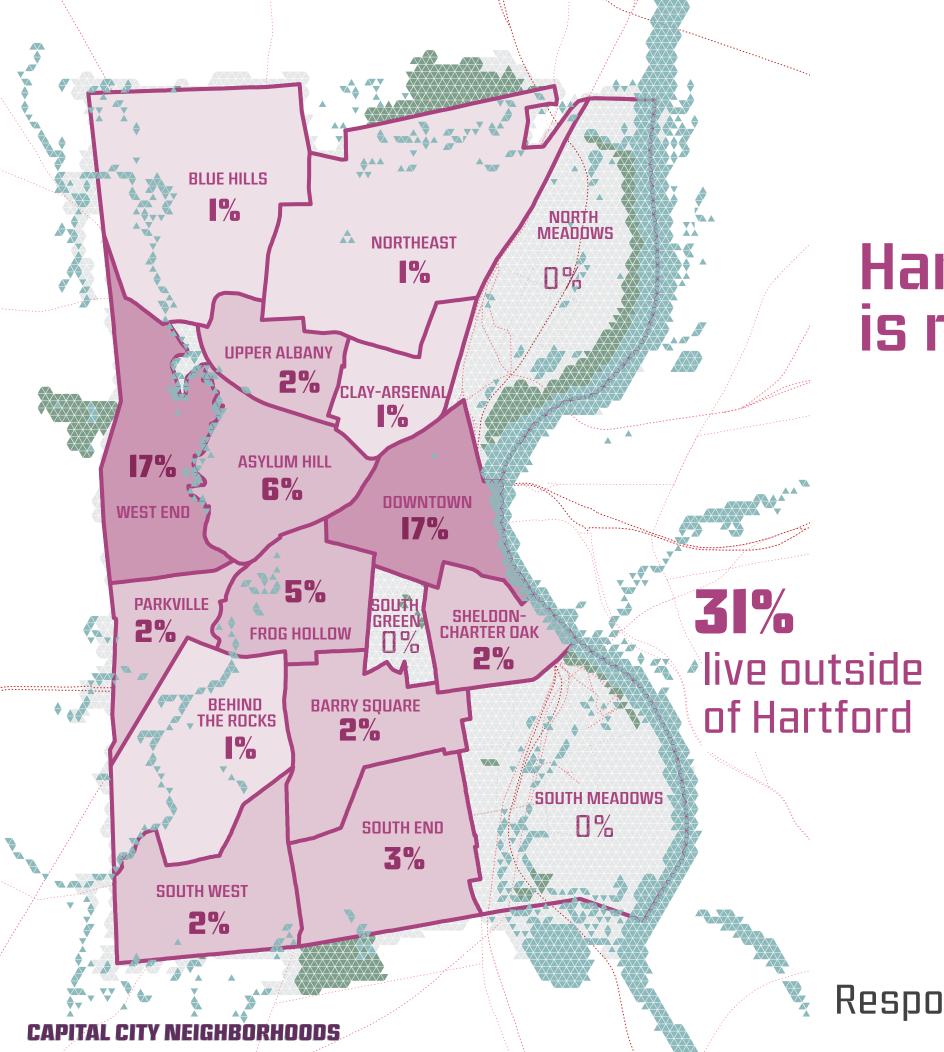
July II Feedback

- about 80 attendees
- 339 notecards

Top feedback

- Increase publicity & marketing
- Improve basic maintenance
- Provide system-wide maps & signage
- Increase events, art, picnic opportunities, & paths
- Enhance connectivity between parks
- Think about implementation: partnerships, park rangers, and park commission

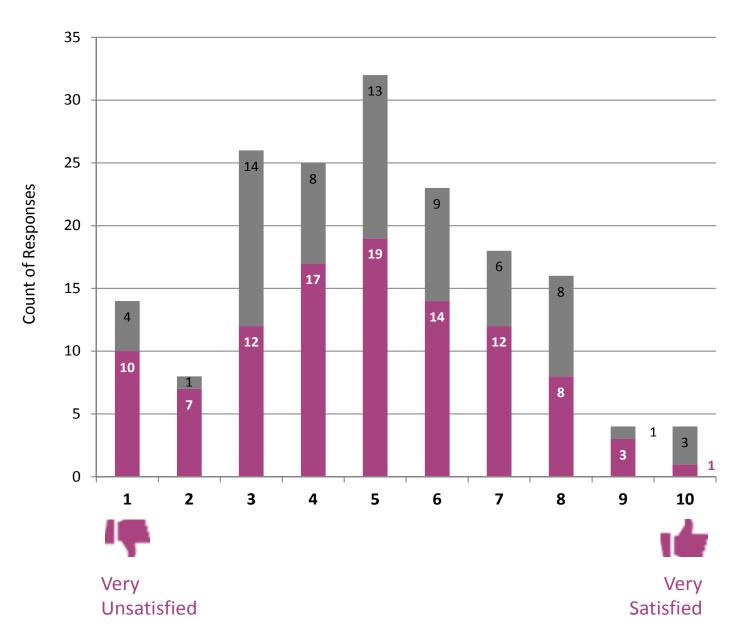




Hartford's park system is regionally significant

Responses by neighborhood

Overall Satisfaction with Park Maintenance



- Hartford Residents
- Non-Hartford Residents

Maintenance could be much better

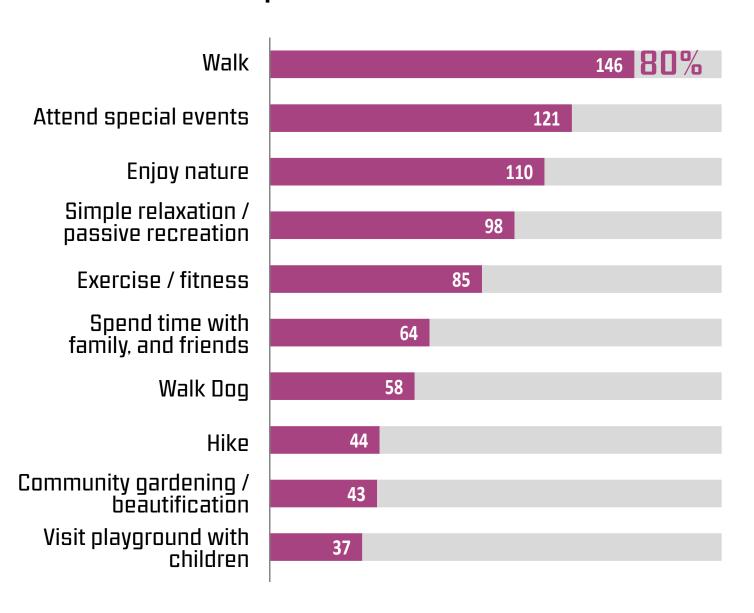
Barriers to Park & Rec. Program Use

	Count	%
I don't know what parks and recreation services are provided by the City of Hartford	27	15%
Parks are not well maintained	26	14%
Recreation programs I am interested in are not offered	20	11%
I don't feel safe in the parks	19	10%
I use other providers of park and recreation services	13	7%
Parks are not convenient to the location of my house	12	7%
I do not know where parks are located	3	2%
Too difficult to register for programs, events and rentals	3	2%
Fees are too expensive	1	1%
Other, please explain	12	7%

If you have not participated or visited a program or park, why not?

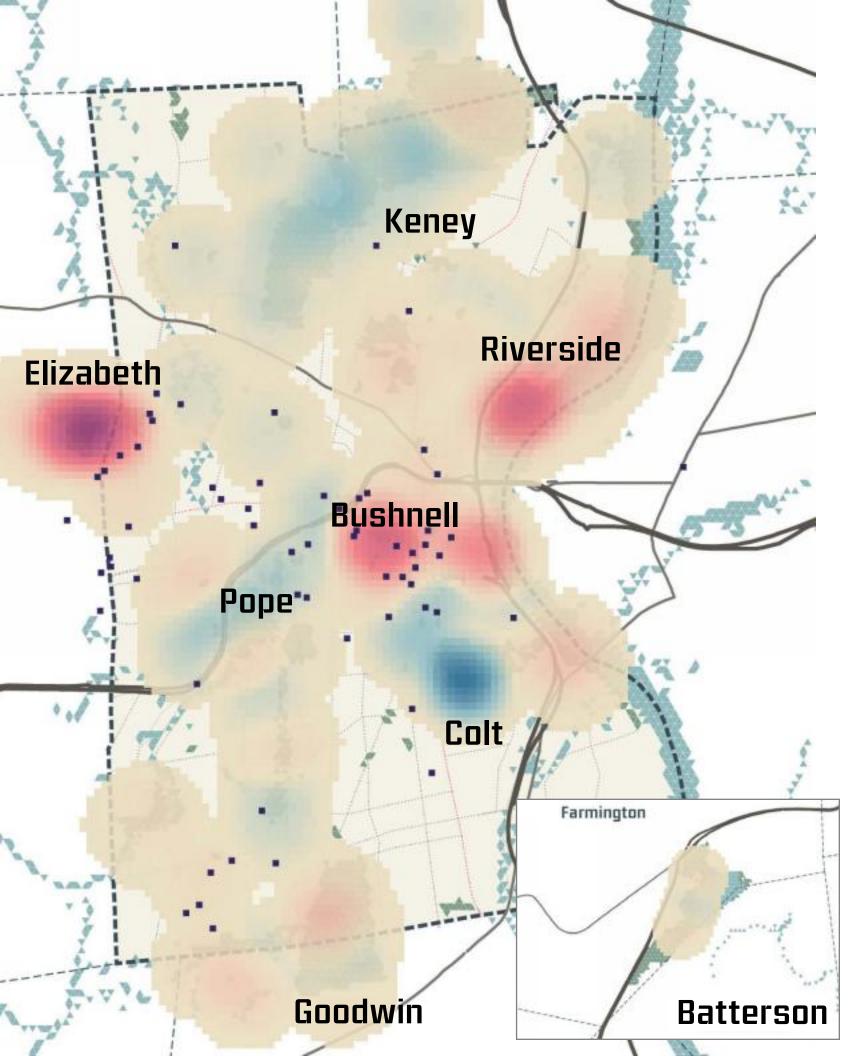
Use is hindered by a lack of information, maintenance, and safety concerns

Top IO Park Activities



What do you like to do in parks?

Parks are important places for walking, relaxing, attending events, and enjoying nature



Perceptions vary greatly across the park system

Map results



Positive comments

Neutral or mixed comments



Negative comments

This is a great park. Mostly because people think it's a great park.

Hope to visit soon

I LOVE this park. We play tennis, bike, and enjoy the flowers...

Elizabeth Park

Riverside Parkceptions vary

Beautiful, hard to get to

Beautiful, hard to get to

One of Hartford's hidden gems

Incredible place for events...a true gem in the city. Please keep the pond clean!!!

Bushnell Park

Map results

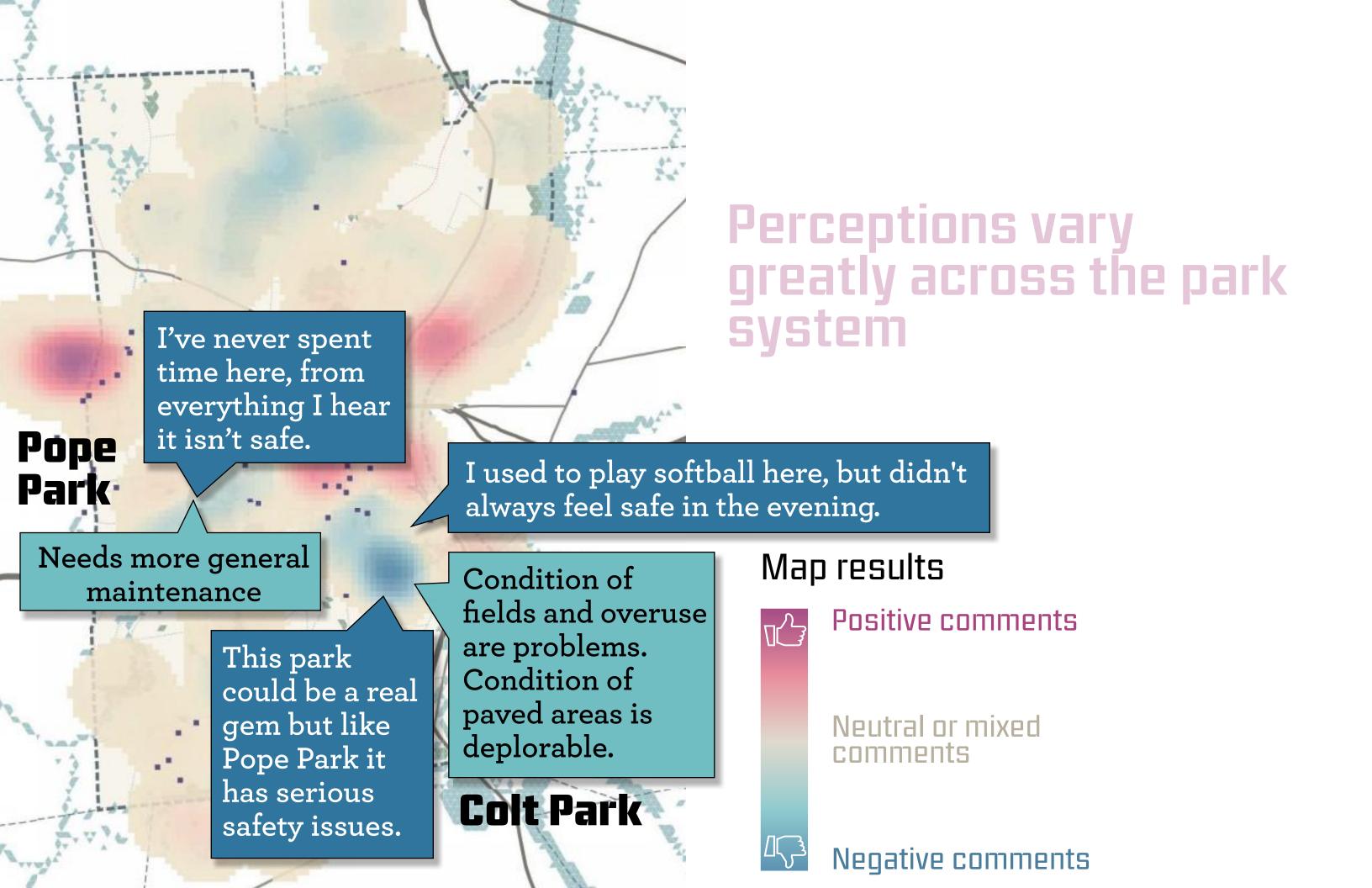


Positive comments

Neutral or mixed comments



Negative comments



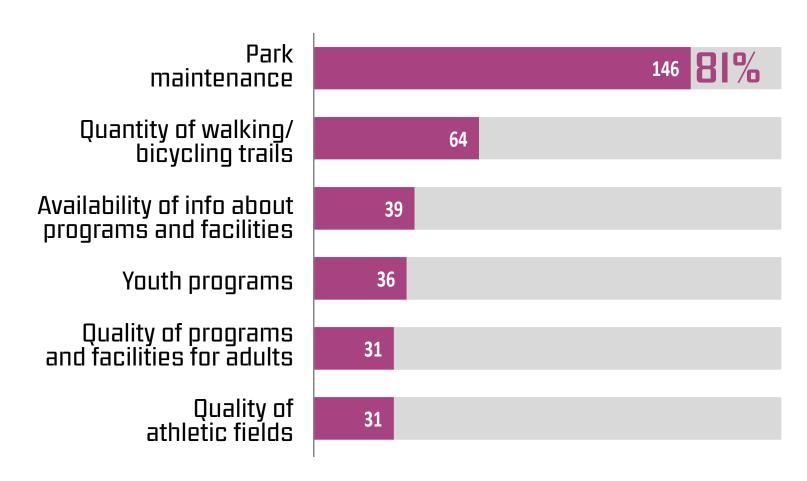
Word of mouth is the most common way of learning about parks and recreation

	# Respondents	Percent
From friends and neighbors	94	52%
Newspaper	78	43%
Social Media (Facebook, Twitter, etc.)	69	38%
Promotional material or flyers	49	27%
From City staff	33	18%
City of Hartford Website	24	13%
I have not seen or heard anything about parks services	15	8%

How have you learned about Hartford parks and recreation programs in the past?

Reputations matter: Perceptions influence behavior.

Top 6 Priorities for Park System



Which of the following City of Hartford's Parks and Recreation services do you believe require the most support in the next three to five years?

Improving maintenance, increasing trails/paths, and expanding marketing are high priorities.

connected parks



partnerships

Capital City Parks S T R A T E G I E S

How do we renew Hartford's parks as a world-class system?

Keney Park Elizabeth Park **Riverside Park Bushnell Park** Pope Park Charter Dak Landing

Celebrating our diverse assets

- a necklace of connected parks
- regional gems
- special community and neighborhood parks
- diverse mini parks



regional parks



community parks



natural areas



neighborhood parks

mini parks

"Marketing, public awareness, advertising, promotion is sorely lacking"

"Marketing and branding needs to be part of the vision"

"Market programs - do a better job; awareness is lacking"

Improve Marketing

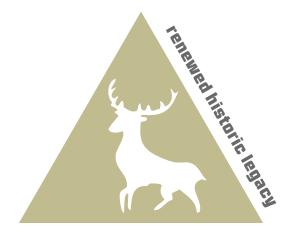
- Many comments received reflected the need for marketing and branding
- Diverse media, including low-tech: online, Hartford Courant, conversations, etc.
- Coordinated event calendar that is easily accessible



KENEY PARK ELIZABETH PARI BUSHNELL PARK BARNARD PARK • [SOUTH GREEN] ROCKY RIDGE PARK **COLT PARK** GOODWIN PARK Historic photos from Connecticut Historical Society, CT History Online & Hartford History Center

Renew the Legacy

- Begin by building off Hartford's rich historic legacy
- Renew historic elements of parks
- Complete connections between parks originally envisioned











Enhance Programming & Generate Revenue

- Supplement programming for:
 - current residents
 - ecological health of the city and its waterways
 - recalling the historic legacy
 - revenue to support parks







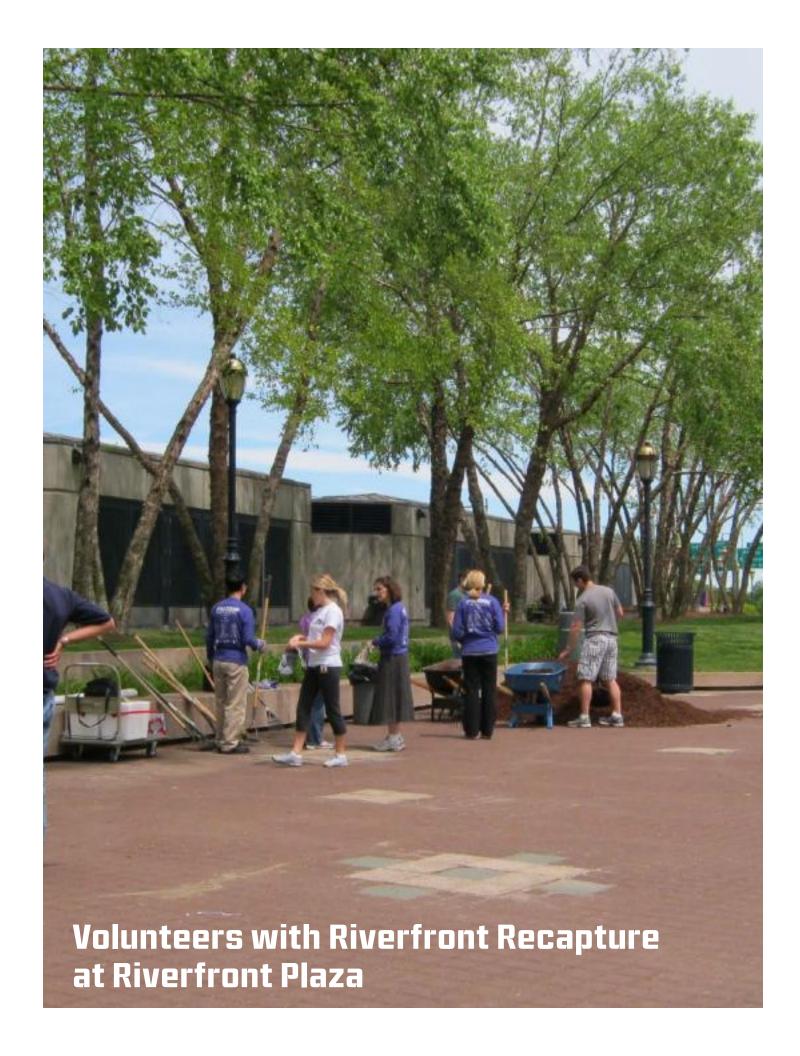


Improve Connectivity

- Circulation within parks
- Connections beyond
- Ecological links

connected parks





Build Partnerships

- City Agencies and Departments Hartford Housing Authority, Board of Education, Marketing, Events & Cultural **Affairs**
- Knox Parks Foundation
- Friends Groups
- NRZs
- Corporate partners
- · Local institutions: Trinity College, University of Hartford, Hartford Hospital, and more
- Nonprofit organizations





How do these strategies influence ideas for the future of the park system?



Park Visions

Improving:

- Identity and Design
- Programming
- Circulation within park
- Connections beyond

BUSHNELL



GOODWIN



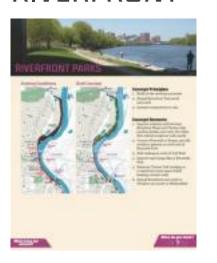
COLT



POPE



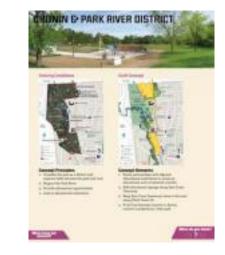
RIVERFRONT

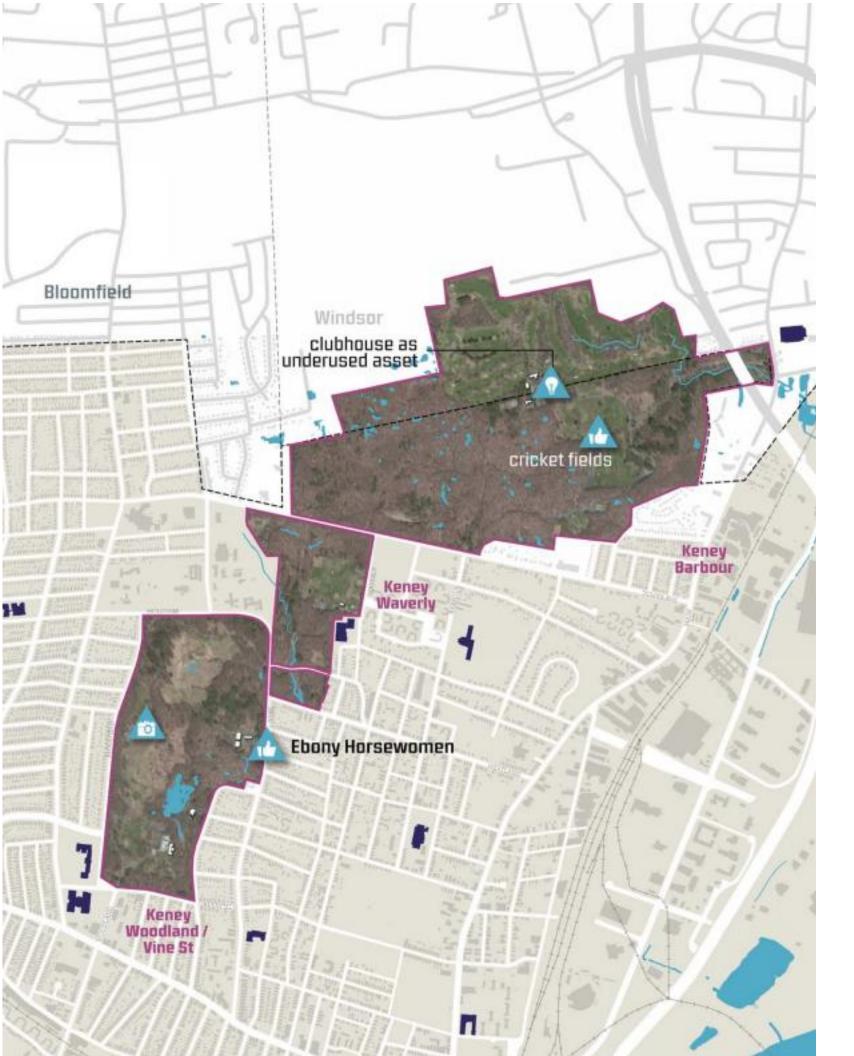


LOZADA & DELUCCO



PARK RIVER DISTRICT





Keney Park Today

a natural retreat in heart of city a regional park that includes neighborhood-oriented amenities

Strengths/Assets/Opportunities

- Rich history
- Unique programs: Ebony Horsewomen & cricket fields
- Natural setting within city;
- Important ecological habitat (especially for migrating birds)
- Keney Park Sustainability Project & Keney Trail Project



Horses are a key part of the history of Keney Park . . . Ebony Horsewomen are one of Hartford's greatest assets.

golf management Bloomfield Windsor clubhouse as underused asset illegal dumping tree cricket fields maintenance illegal dumping hidden courts Keney Barbour tree maintenance Keney Waverly illegal unusable basketball dumping courts tree maintenance llegal dumping Ebony Horsewomen field conditions habitat restoration plantings near pond plowed under aerators too close together unusable tennis courts blocked drainage pipe Keney Woodland /

Keney Park Today

Weaknesses/Challenges

• Maintenance and safety (illegal dumping, vagrancy)



opportunity



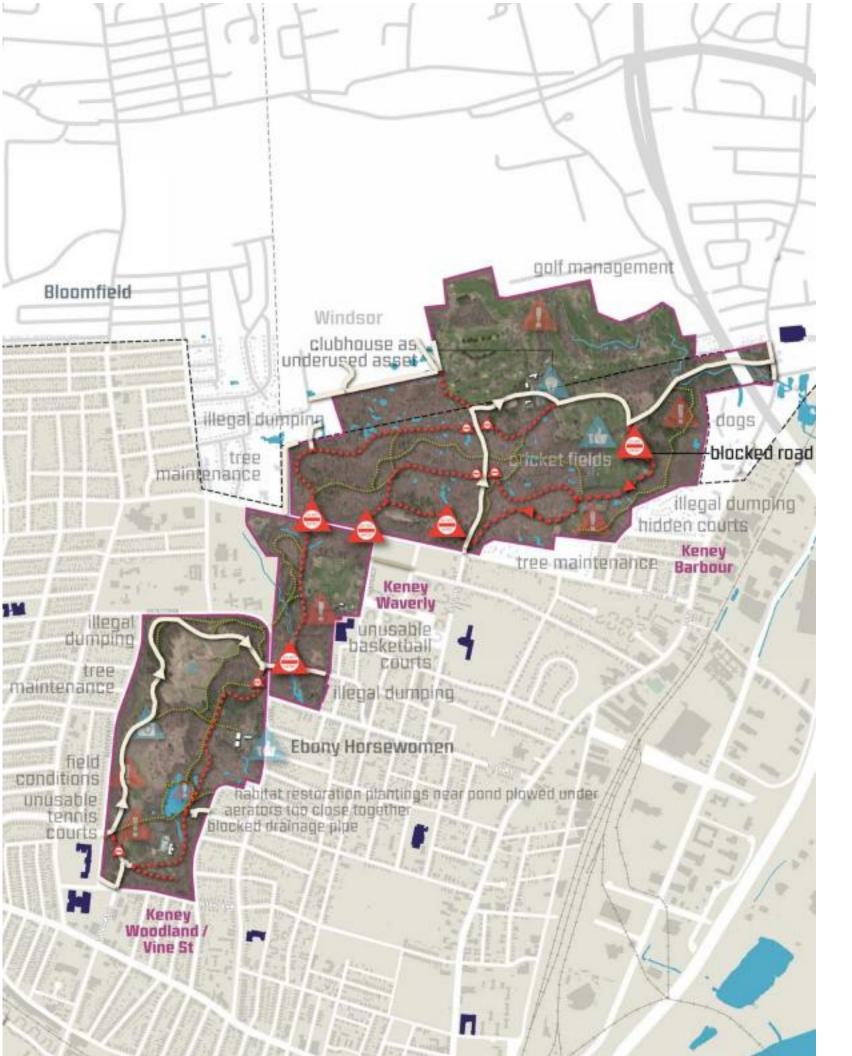
park asset



scenic viewpoint



park issue or concern



Keney Park Today

Weaknesses/Challenges

- Maintenance and safety (illegal dumping, vagrancy)
- Unwelcoming entrances
- Poorly-marked trails with entrances blocked
- One-way and closed roads
- Road condition + erosion



opportunity



park asset



scenic viewpoint

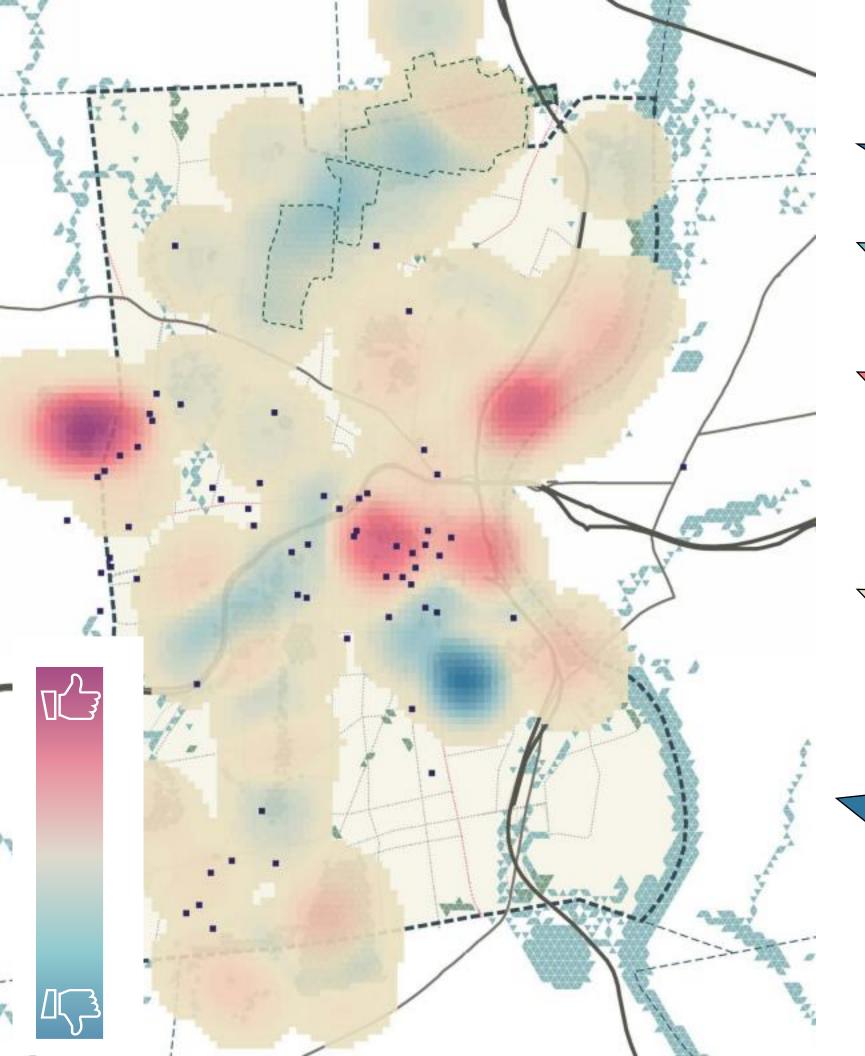


park issue or concern



blocked entrance





Keney Park Today

Has a reputation of being unsafe

Keney Park is such a gem, but it does need work.

I've driven through Keney chiefly to marvel at its size and wildness. I feel badly I've never done much other than drive through it.

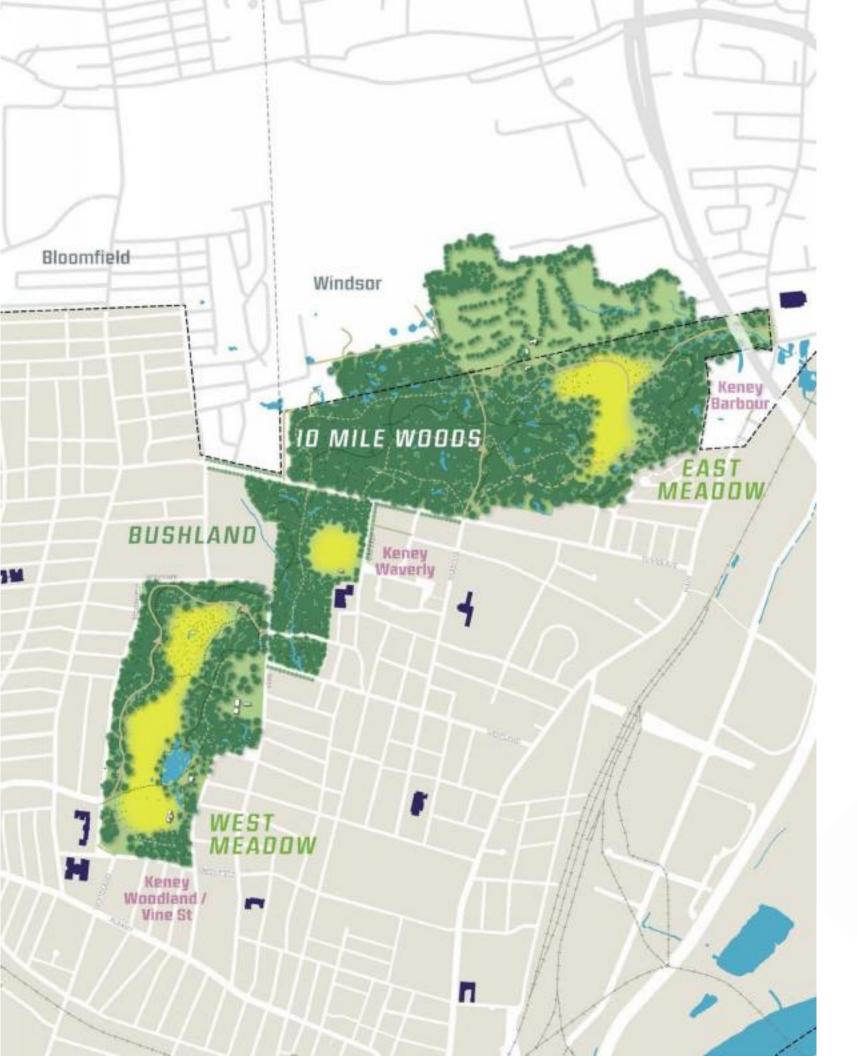
Would love to know more about this park - don't ever hear about it as a downtown employee

Golfed here. Used to play at Keney a lot more . . . but the condition of tee boxes and greens make it impossible to take clients here. The rest of the park's reputation keep me from visiting for lounging.

Keney Park Vision

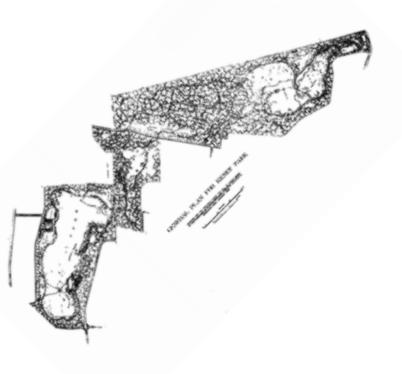
. Restore the Legacy





I. Restore the Legacy

- Planting strategy draws on historic vision
- Bring back historic names for park sections

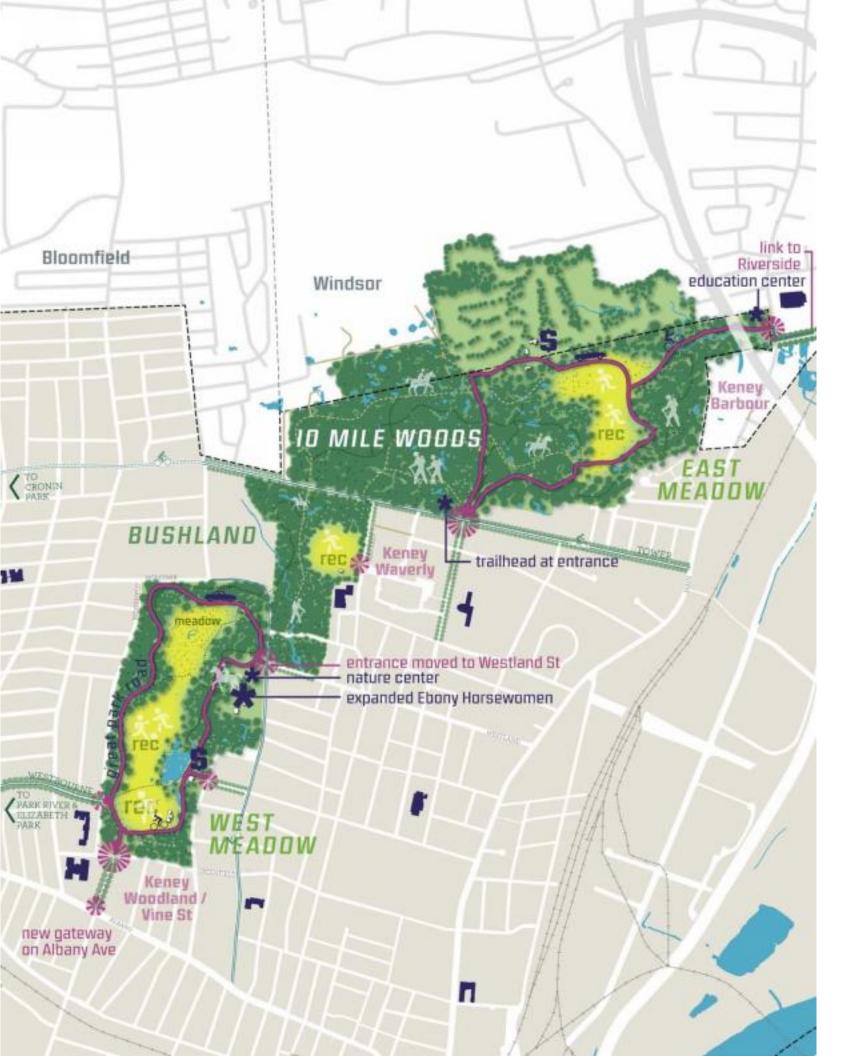




- I. Restore the Legacy
- 2. Improve circulation within the park
 - Restore a "Great Park Road"
 - Improve entrances
 - Consider moving northern Vine St entrance to Westland St
 - Restore trail network for hiking and horseback riding



- I. Restore the Legacy
- 2. Improve circulation within the park
- 3. Add programming that blends revenue generation, historic legacy, and contemporary needs
 - Investigate revenue generation opportunities: Clubhouse and Pond House
 - Support/ grow Ebony Horsewomen program
 - Carriage rides
 - Focus on education and nature



- I. Restore the Legacy
- 2. Improve circulation within the park
- 3. Add programming that blends revenue generation, historic legacy, and contemporary needs

4. Link the park to surroundings

- Link to Riverside Park and CT River
- New gateway on Albany Ave
- Link to Park River via Westborough Ave
- Link park to schools
- Bicycle lanes that link park to other neighborhoods, Downtown, and other parks



http://www.boston.com/yourtown/news/assets_c/2011/08/youth%20conservation%20corps-thumb-520x390-48074.jpg

Youth Conservation Corps Program, Boston, MA

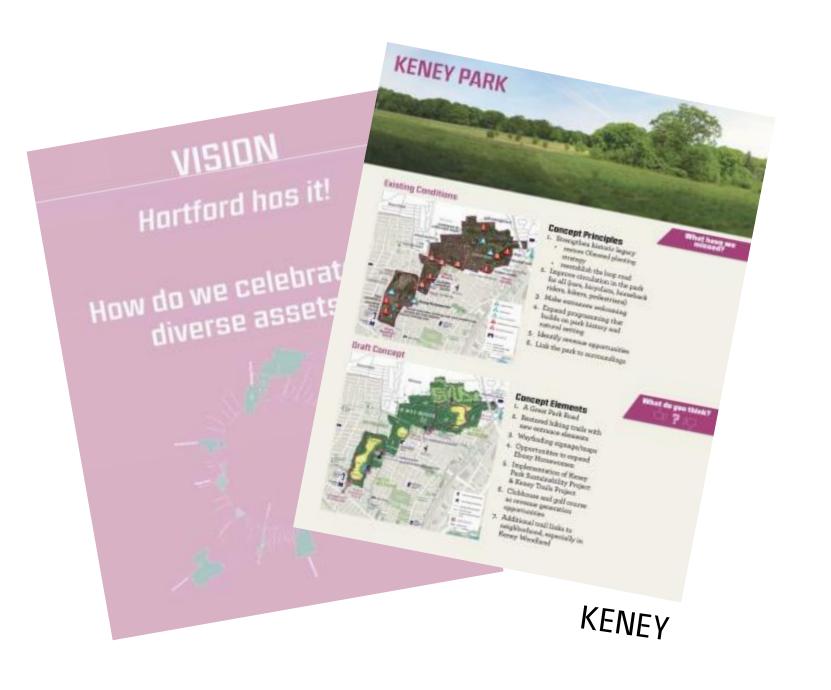
- 60 youth each summer
- Trail creation and maintenance
- Native habitat restoration projects
- Remove invasive plant species
- Create murals
- Learn about current environmental issues



http://c.o0bc.com/rf/image_l200w/ Boston/20II-2020/20I3/08/I9/Boston.com/ Regional/Images/youthconsogreen03.jpg

Keney Park Vision

- I. Restore the Legacy
- 2. Improve circulation within the park
- 3. Add programming that blends revenue generation, historic legacy, and contemporary needs
- 4. Link the park to surroundings
- 5. Develop an actionable implementation strategy and explore revenue plans
 - Maintenance Standards
 - Revenue generation opportunities
 - Park Rangers / Youth Conservation Corps and volunteer programs
 - Other partnership opportunities



Breakout # 1: Park Visions Drafts

25 min to look at concept boards

How well do these ideas address:

- Programming
- Circulation within park
- Connections beyond

What have we missed?

What do you think?

BUSHNELL



GOODWIN



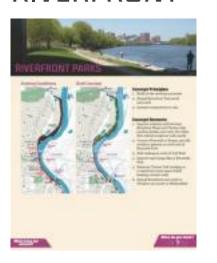
COLT



POPE



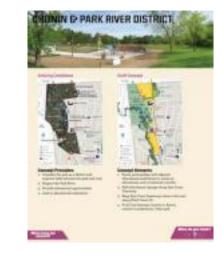
RIVERFRONT



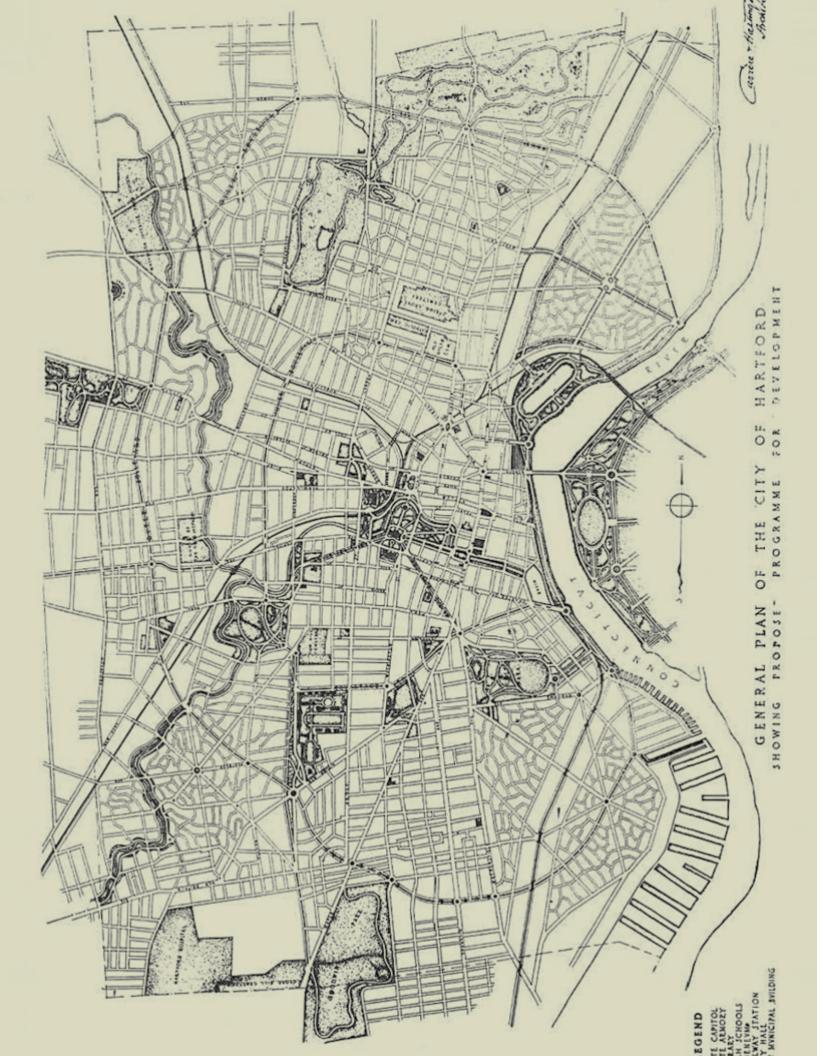
LOZADA &



PARK RIVER DISTRICT







Historic Legacy: Connectivity

"A system of parkways to link the city's parks was a major objective....[but] the parkway concept was most likely subordinated by the development of the parks themselves and was never fully achieved."

1992 Master Plan, page 10

- Influenced by Olmsted's ideas and later detailed by Board of Park Commissioners
- Bushnell as central hub, with parkways radiating outwards
- Greenways along Park River and Connecticut River
- Concentric greenways ringing Bushnell and connecting parks

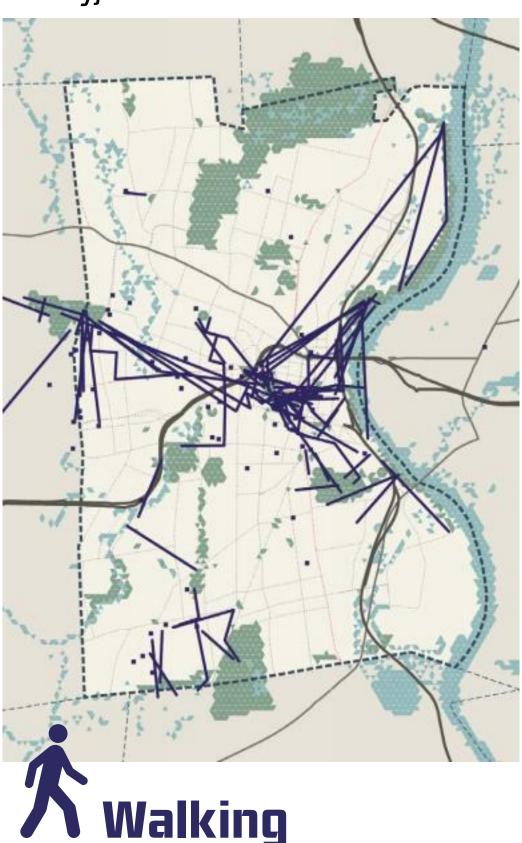
General Plan of 1912

"Renewing a Historic Legacy." Trust for Public Land, 2007. pg 1

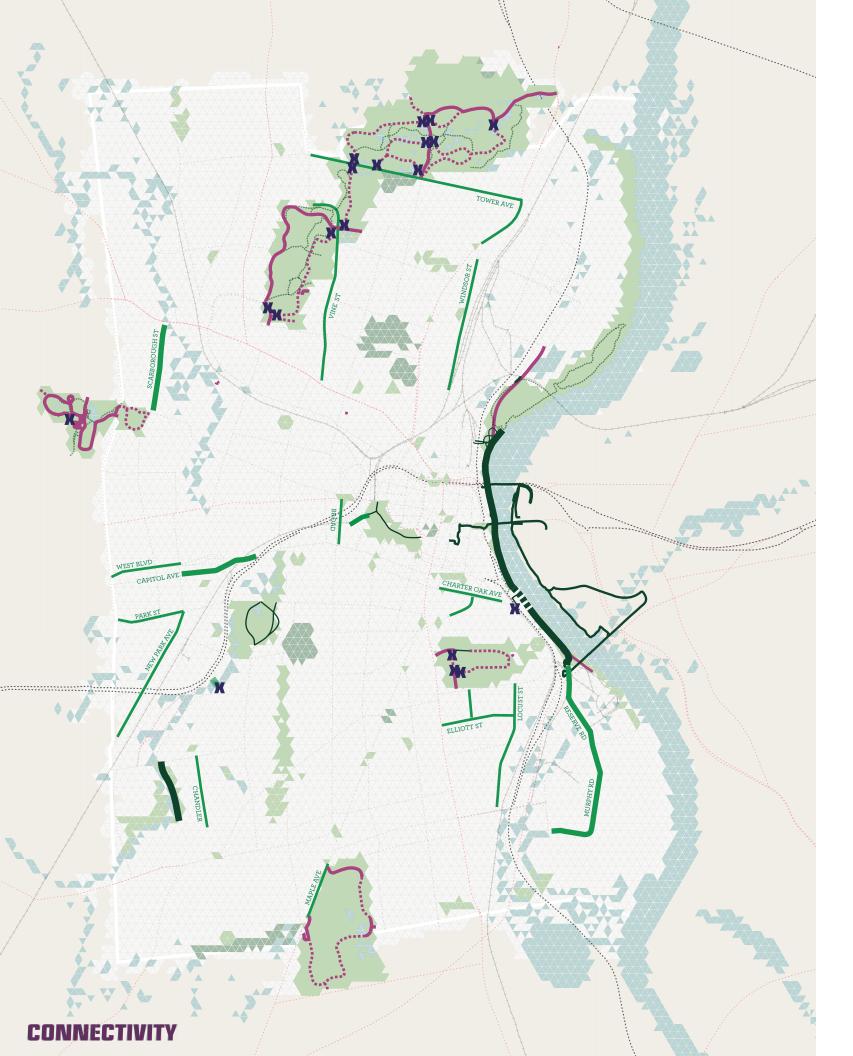
Feedback: Connectivity

MyHartford Connectivity Results (preliminary)



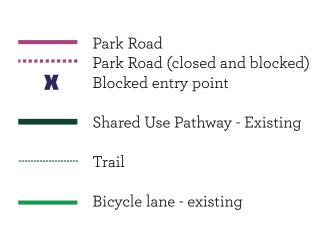


- Need well-maintained paths with welcoming entrances
- Improve signage and create trail maps
- Reopen closed roads, especially in Keney
- Increase bicycle and public transit connections between parks
- Increase connectivity along the Connecticut and Park Rivers



Existing Conditions

- Existing CT River loop near Downtown is an asset
- Closed roads within parks
- Blocked trails and entrances
- Entrances are not always welcoming, especially for pedestrians and bicyclists
- Existing bicycle lanes do not form a connected network





Improving Connectivity



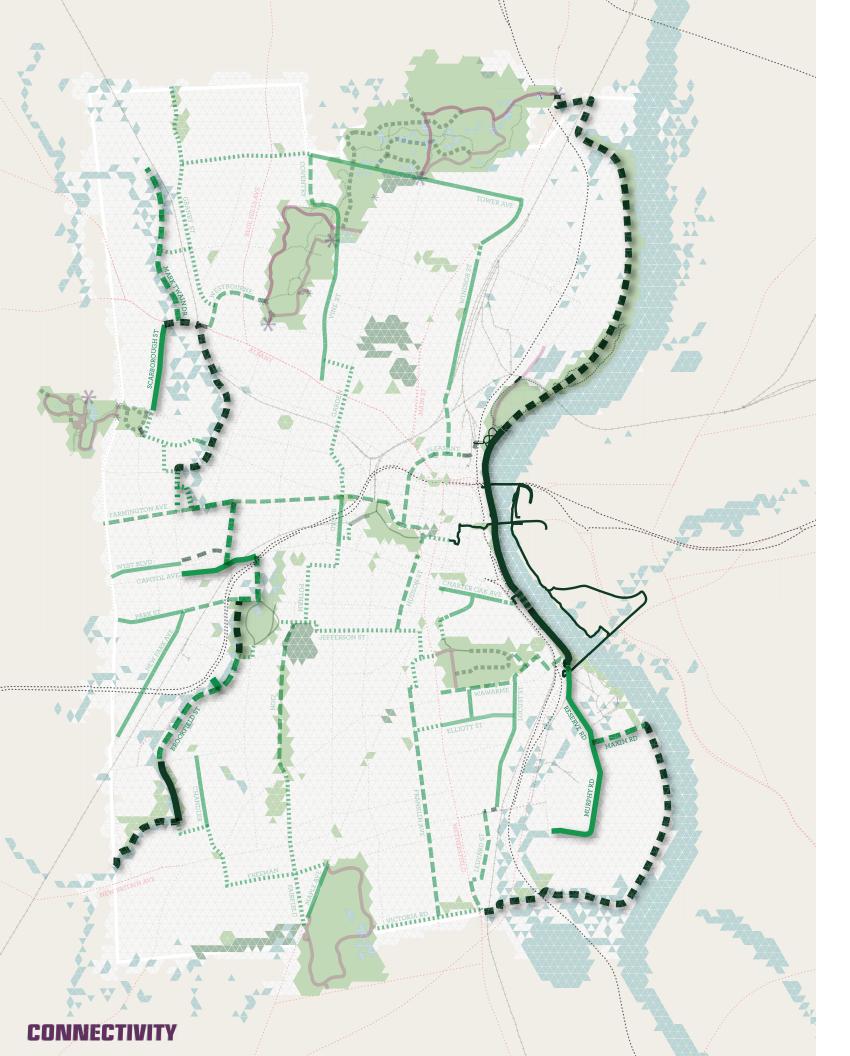




Connect along the rivers

Connect parks with neighborhoods & one another

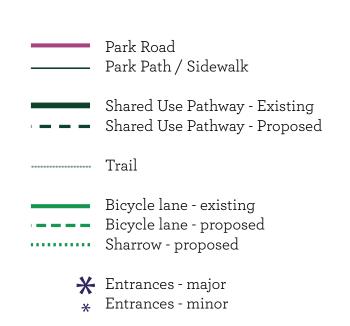
3 Improve connectivity within parks



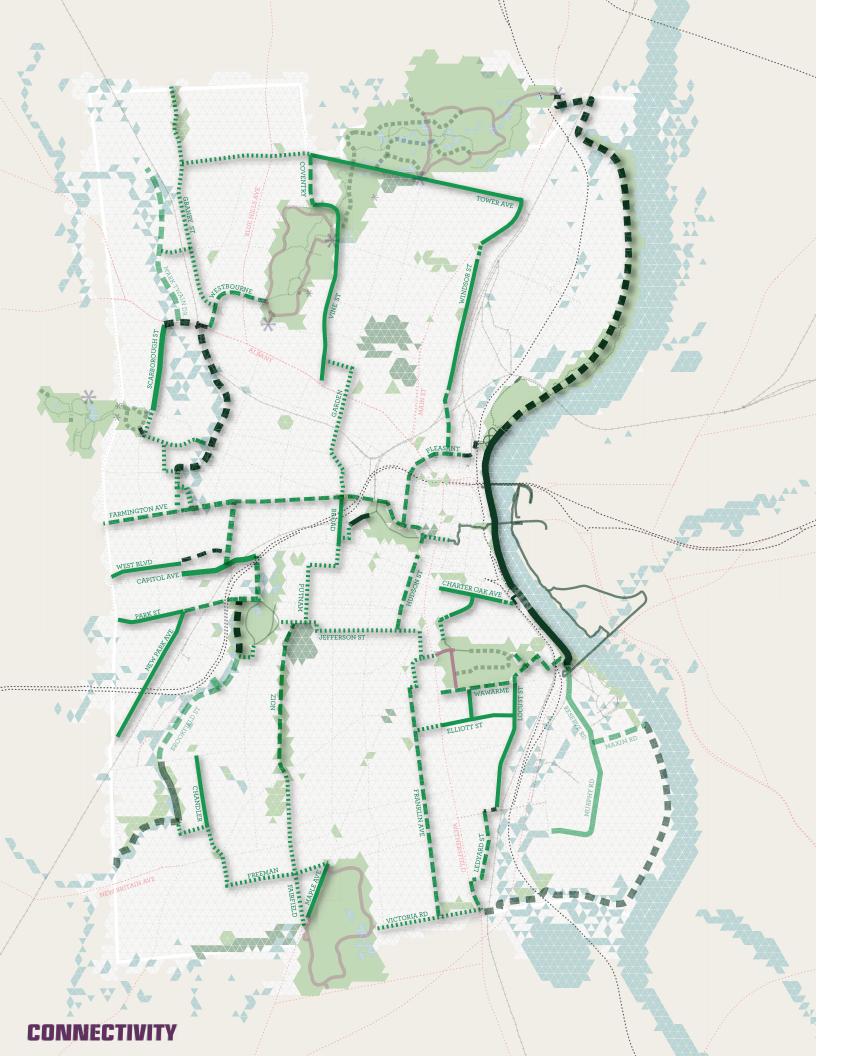
Connections along the Rivers



- Implement historic ideas of connectivity along Hartford's rivers
- Improve existing trails between Charter Oak Landing and Riverfront Plaza
- Extend existing trail north and south, as allowable
- Extend and add trails along North and South Branch of Park River
- Along North Branch, off-street, shared-use pathway runs next to street







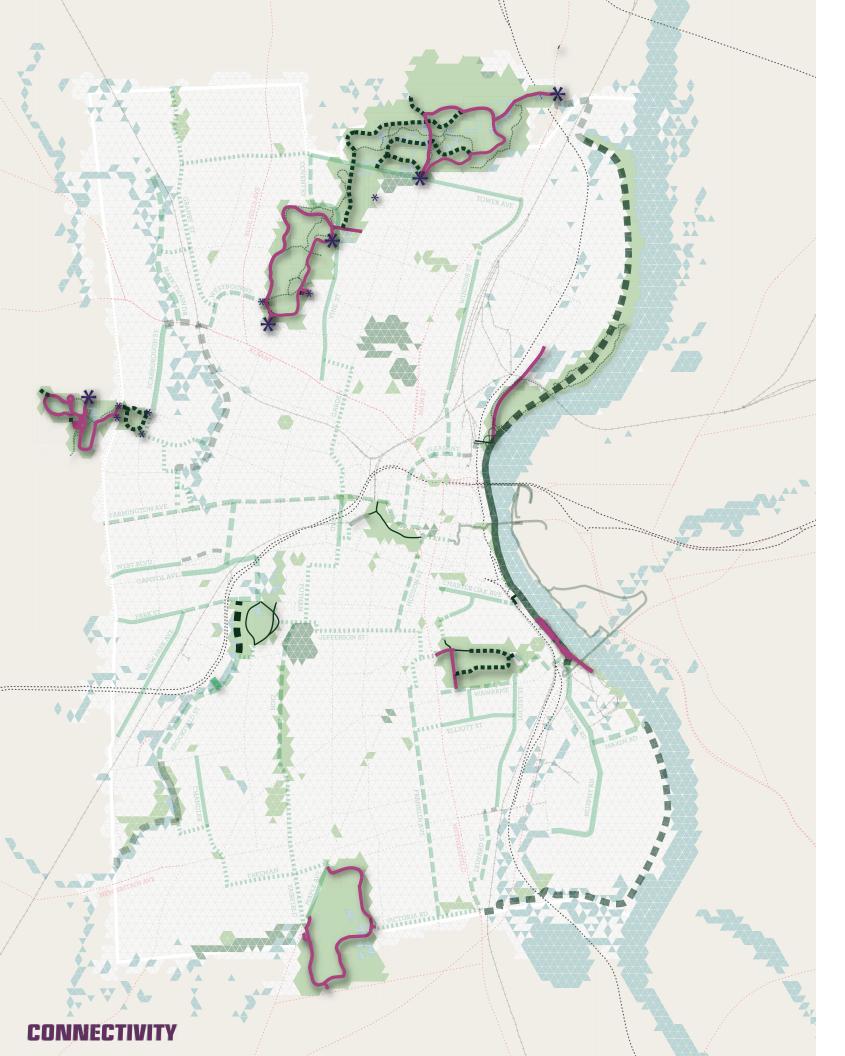
A Connected System



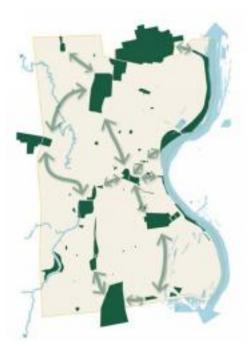
- Connections for bikes and pedestrians between major parks
- Links from parks to rivers
- Combination of bicycle lanes, sharrows (lane shared by cars and bicycles), and shared use pathways







Connectivity within Parks



- Making Great Park Roads
- Circulation for vehicles, bicycles, and pedestrians (and in Keney, hikers and horses)
- Welcoming entrances
- Connections to surrounding neighborhood and nearby schools





Restoring the Great Park Road:

Keney Park Elizabeth Park Goodwin Park

no designated space for bicyclists



drainage and improper parking deteriorates edge of road and adjacent vegetation

road condition deteriorated by drainage across road

no designated parking areas; cars park (almost) anywhere they like

Keney Park: Existing Park Road Conditions



Central Park, New York



Central Park, New York

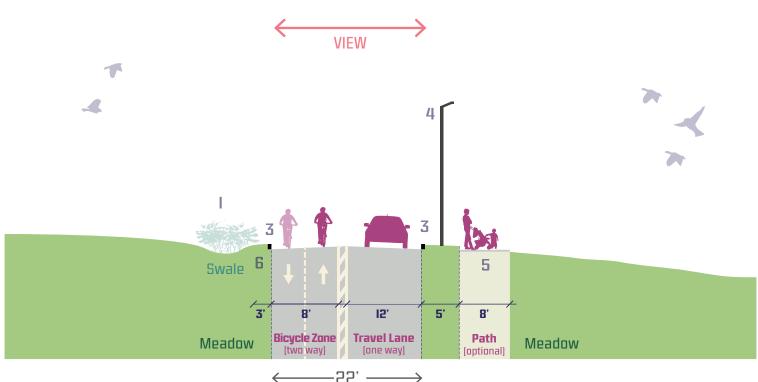


A Great Park Road • Builds upon historic legacy • Design addresses: • Planting Parking • Social spaces Stormwater • Bicycles **VIEW** Swale 1. Swale 2. Dense, low planting to 8' 12" 5' 8' discourage parking 3. Curb **Bicycle Zone Travel Lane** Path Threshhold 4. Dark sky lighting (one way) (two way) (optional) Meadow Forest Road 5. Path



A Great Park Road

- Edge conditions vary based on topography and adjacent landscape
- Parking discouraged in undesignated areas by adding curb (meadow) or thick, low vegetation (forest)
- Swales capture runoff and reduce road erosion



Meadow Road



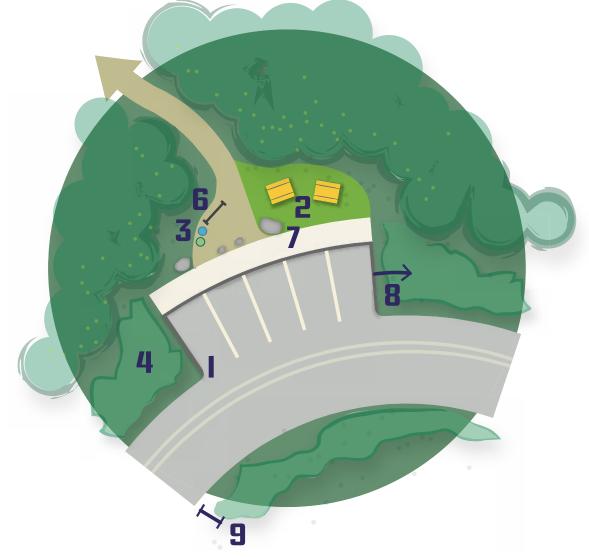
Osborne Bend Trailhead, Clifty Wilderness, KY

- 1. Curb
- 2. Social spaces with picnic tables
- 3. Trash and recycle bins
- 4. Low, dense planting
- 5. Sightline to road maintained
- 6. Sign with map marks trail entrance
- **7.** Stones or bollards
- 8. Additional parking as needed
- 9. "Trailhead Ahead" Sign

A Great Park Road

Social Spaces + Parking

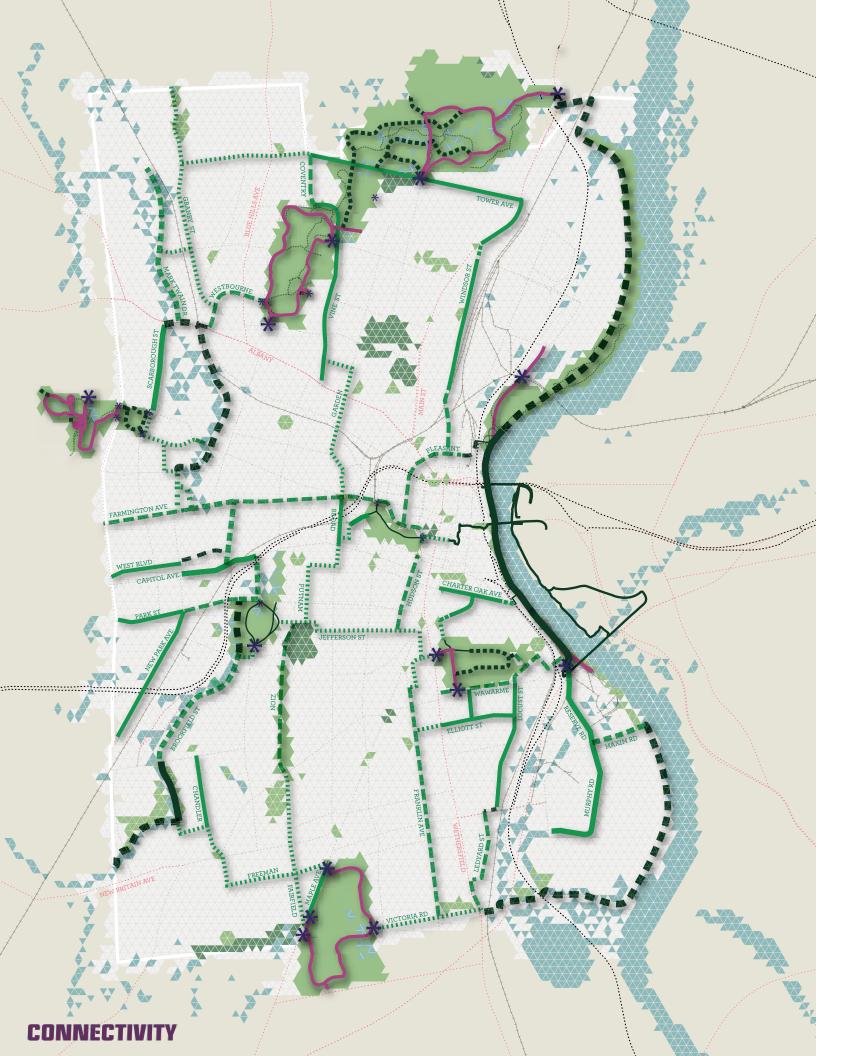
- Designated areas for pulling off road and parking
- Parking is coupled with shaded social spaces for picnicking and gathering







Scenic Pull-Out & Picnic Area



A Connected System of Parks and Greenways

Park Road
Park Path / Sidewalk

Shared Use Pathway - Existing
Shared Use Pathway - Proposed

Trail

Bicycle lane - existing
Bicycle lane - proposed
Sharrow - proposed

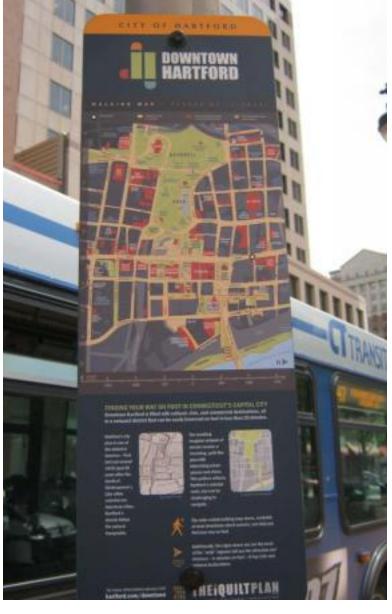
Entrances - major
Entrances - minor

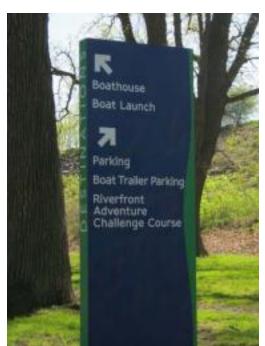
Windsor **East Coast** South Greenway Windsor Bloomfield Windsor Meadows State Park Trail **MDC** Trails West Hartford Trout Brook Greenway Charter Oak **East Hartford** Greenway Trout Brook Greenway Wethersfield **Heritage Way** Wethersfield **Bike Route**

Regional Connections













Maps, Wayfinding, and Signage

- Many comments have stressed the need for more signage within parks and system-wide maps
- Signage for:
 - Wayfinding
 - Announcing upcoming events and programs
 - Historic landmarks

"[Need] Maps and signs which are visible"

"Connectivity: No maps within parks (esp Keney...600+ acres) to show how you get around within the park."

Branding the Connectivity Routes







Spending and staff comparisons

- Roadmap for improvement
- Case studies

Maintenance has been a long-recognized issue

Hartford's parks are in crisis.
The decay of infrastructure, natural systems and built elements is evident...

Decades of deferred maintenance has diminished the quality of park landscapes and buildings to the point that this multi-million-dollar resource is at severe risk...

Sadly, Hartford parks have continued to decline... The current staffing and funding levels fall significantly short of what is required to meet even the basic needs of the park system.

Parks Master Plan (1992) Renewing a Historic Legacy (Trust for Public Land, 2007)

Green Ribbon Task Force (2011)





Current Maintenance Practices

- Staff pulled between routine maintenance and event clean-up
- Currently, staff shift to other duties in winter like snow removal
- A newly developed Parks Maintenance Manual identifies standards, work scheduling, athletic field condition assessment, and renovation recommendations.
- Standardizing processes will help improve schedules, communication, and skillsets

Trends in Hartford Park & Recreation Spending



- Parks and Recreation Budget, by Year
- Spending Power (Budget in Constant 2013 Dollars)

Data: FY97-06 from TPL Report (2007); FY11-13 from recent budgets (?)

Trends in Hartford Park & Recreation Spending

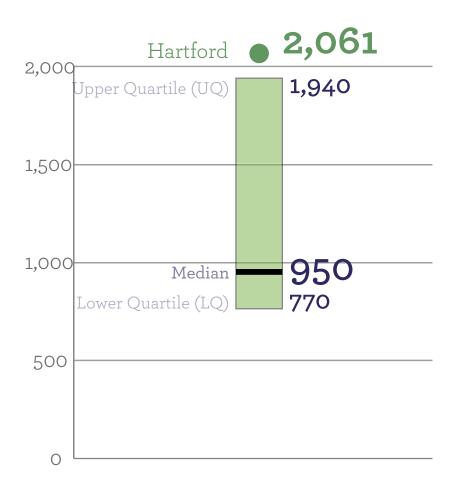


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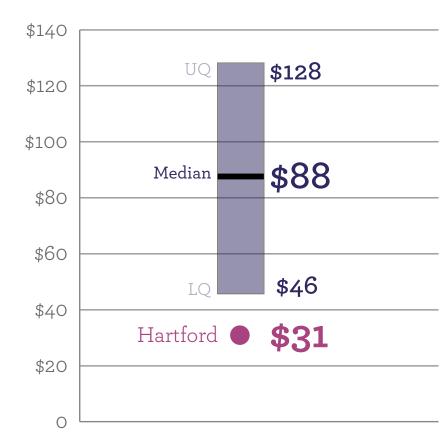
Data: FY97-06 from TPL Report (2007); FY11-13 from recent budgets (?)

Hartford staff maintain more acres with less money than comparably sized cities

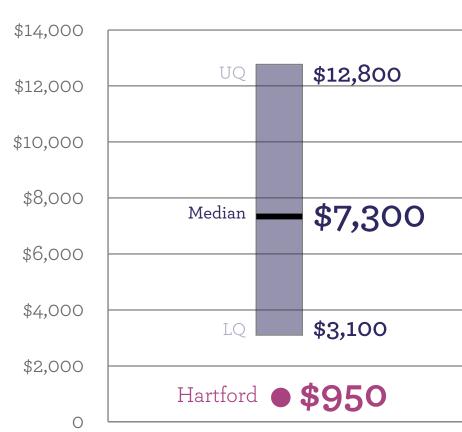




LOW Operating Expenses per Capita



LOW Operating expenses per acre of land



- Data soure: National Recreation and Park Association (NRPA) PRORAGIS database
- Graphs show Hartford compared to 28 systems nationwide with a population of 100,000 to 200,000

Maintenance Capacity

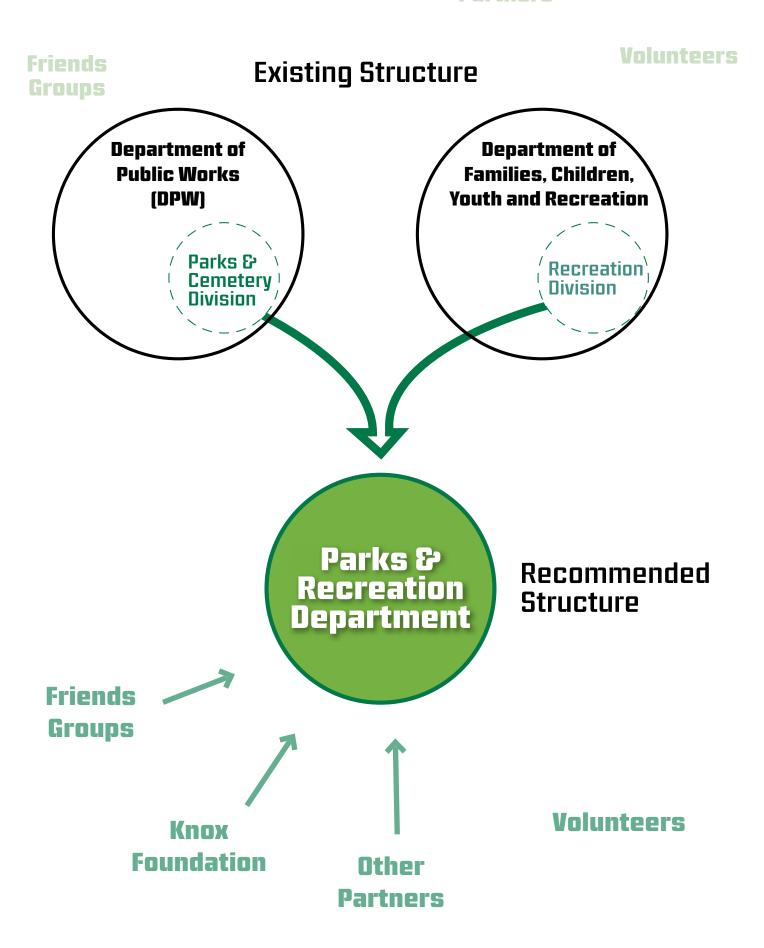
- 2,200 acres of parks and cemeteries in Hartford's park system
- approximately 1,700 developed acres require significantly higher maintenance efforts than undeveloped areas*



^{*} undeveloped = natural areas along South Branch of Park River and along I-91 (south edge of city); 1/2 of Batterson and 1/3 of Keney

^{**} assumes 29 total staff (cited in 2011 Green Ribbon Task Force); current number to be verified

Knox Foundations Other Partners



Roadmap for Improvement

- Integrate department structure
- Build the department with additional, skilled staff
- Continue to partner with Friends Groups, Knox Foundation, volunteers, and other partners
- Increase proactive maintenance
- Improve maintenance efficiency, for example, by implementing Parks Maintenance Manual and reducing areas requiring mowing

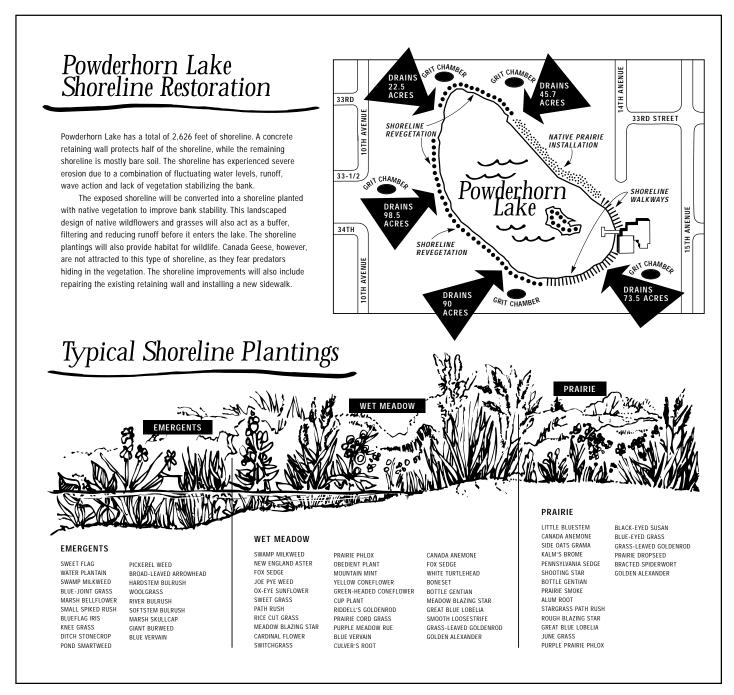




Case Study: Elizabeth Park

Generating Revenue to Improve Park

- Elizabeth Park Conservancy (previously Friends of Elizabeth Park) founded in 1977
- Undertakes park care and maintenance
- Sponsors public programs and events (garden and heritage tours, garden workshops, Rose Weekend, Spring Greenhouse Show a summer concerts series)
- Recently entered into a contract with the City
 of Hartford that allows Conservancy to operate
 Pond House restaurant and receive a
 portion of the profits (provides 50% of their annual
 budget)
- Revenue helps them have a small staff, including a fundraiser
- Could be a model for other parks



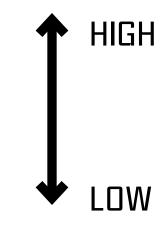
Park Brochure explaining shoreline restoration in a community park

source: http://www.minneapolisparks.org/documents/caring/ NatAreas/powderhorn_brochure.pdf

Case Study: Minneapolis Parks

Natural areas and range of mowing standards to reduce maintenance costs

- Sites converted to prairie grasses, storm water ponds, and shoreline buffers managed in collaboration with the Environmental Operations Section
- Three management standards:
 - Athletic Field
 - General Park Turf Maintenance
 - Reduced Mowing in Natural Areas



maintenance efforts

Case Study: Riverfront Recapture

Partnerships & Collaboration

Riverfront Recapture collaborates with a wide range of partners for park maintenance, events, recreation, and more

- Metropolitan
 District (MDC) (daily maintenance in the parks and funding for rangers)
- City of Hartford

 (support for the three
 Riverfront Parks in
 Hartford & on-going
 park development
 projects within the
 Hartford section of the
 Riverfront Park system)
- Town of East Hartford
 (support of Great
 River Park & on-going
 park development
 projects within the East
 Hartford section of the
 Riverfront Park system)

- Trinity College (Samba Fest Trinity's Samba Ensemble)
- Hartford Marathon
 Foundation (Xtreme
 Scramble Series)
- Hartford Mayor Pedro Segarra and the City's Marketing, Events and Cultural Affairs Division (MECA) (Free Movies After Dark)
- Connecticut Ballet (Connecticut Ballet Summer Dance Caravan)
- Cayasco (Taste of the Caribbean)

- Gaylord Hospital's
 Sports Association
 (Riverfront Tournament of Champions)
- The Olde Burnside Brewing Company (Pipes in the Valley)
- The Hartford Belle (daily excurison boat services)
- Lady Katherine
 Cruises (charter services and special event public cruises)
- Lincoln Financial
 Foundation (supports the Lincoln Financial Sculpture Walk, and

- Lincoln employees will serve as docents for a series of public walking tours of the sculptures in 2013)
- Greater Hartford Arts
 Council, with support
 from Lincoln Financial
 (Lincoln Financial
 Sculpture Walk)
- Mount Sinai
 Rehabilitation Hospital
 (Adaptive Rowing
 program for individuals
 with physical
 disabilities and/or
 visual impairments)
- Capital Preparatory Magnet School,

- Classical Magnet
 School, Connecticut
 International
 Baccalaureate
 Academy, East
 Hartford High School,
 The Watkinson School
 (Recapture recruits
 students to the youth
 rowing program from
 these schools)
- Mandell Jewish
 Community Center
 (rows out of their Camp
 Shalom during the
 spring flood)

Previous Brand

New Brand (2011)

Case Study: New York City Parks

Branding & Signage



City of New York Parks & Recreation



Sub-brands



NYC Parks Arts & Culture



NYC Parks Sports, Fitness & Outdoor Adventure



NYC Parks Recreation



NYC Parks Nature

Consistent Brand + Diverse Park Identies











Case Study: New York City Parks

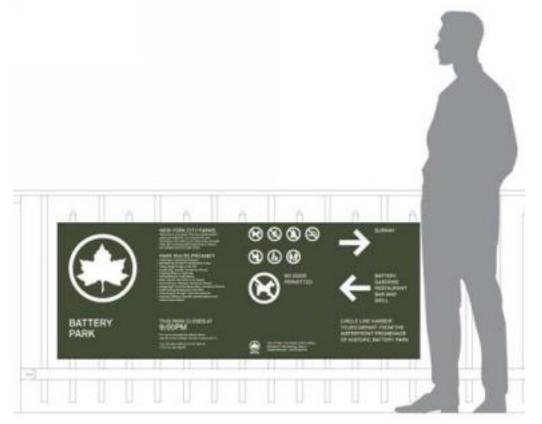
Branding & Signage

Existing Park Signage

Proposed Park Signage

Modular system; different orientations possible









Pentagram



Breakout # 2: Connectivity & Fiscal Sustainability

2 stations, 25 minutes total

What do you think?

P 1







